TO: Sierra Kings Health Care District, Board of Directors

Sierra Kings Health Care District, Finance Committee

Chinayera Black Hardaman, Executive Director

FROM: Nicholas Andrade, Fractional CFO

DATE: September 14, 2026

RE: August 2026 Unaudited Financial Statement Overview

BALANCE SHEET – AUGUST 2026 (FY2027)

- Cash in bank – $80,335
  - Decrease of $48,812 from July. The third property tax payment was received on August 14th in the amount of $127,045. There were no LAIF transfers.
- LAIF - $11,657,949
  - Increase of $37,276 reflects the August interest accrual. There were no withdrawals FYTD; total withdrawals to date remain at $650,000.
- Accrued Property Taxes - $108,241
  - Decrease of $70,795 from July reflects the August accrual and receipt of the $127,045 from Fresno County.
- CIP – SB1953 project - $1,348,742
  - Increase of $45,388, accruals for the contracts associated with the SB1953 project.
- Total Accounts Payable – $88,434
  - Net decrease of $64,937 from July
- Increase in Net Position was average at $115,858.

PROFIT AND LOSS STATEMENT – AUGUST 2026 (FY2027)

SUMMARY

Overall, the gain in net position for August was average at $115,858 and the gain from non-Operating activities was $119,737. Net operating income **without** depreciation for August was $83,745. Expenses are $46,361 under budget for August, mainly due to the Professional Fees, Legal Fees, and Grant Award categories.

OPERATING EXPENSES

Below are the highlights of the expenses versus the budget for August 2026 and FYTD FY27:

- Salaries and Benefits – Under budget $15,018 FYTD due primarily to the budget assuming a 4th staff member would be hired on July 1.
- Professional Fees - Under budget $58,805 FYTD. The budget assumed another valuation on the hospital property and an appraisal of the current office space for the month of July, these services were still in process as of August.
- Legal Fees – Under budget $21,939 FYTD the budget assumed election costs, lease negotiations legal costs, and one-time legal costs through August higher than actual.
- Minor Equipment – Under budget $1,879 FYTD, related to the future purchase of equipment once the 4th staff member position is filled.

- Advertising/Promotional – Under budget $9,063 FYTD due to the budget assumption of $10,000 for marketing the ballot initiative of which only $2,500 has been expended and $1,000 for materials.
- Grant Awards – General & Mini Grants – Under budget $11,561 FYTD due to Health Science Pathway Scholarships and Cops Building Bridges Apt Complex grants being under budget, and Special Initiatives grants with budgeted funds unspent through August.
- Investment Income – Ahead of budget by $12,556 FYTD due to the higher interest rates than budgeted.

YEAR OVER YEAR COMPARISON

Overall, the variances in expenses were $7,309, with 2025 higher than 2026 due primarily to the legal expense in 2025 versus 2026.

The August Profit and Loss Comparison shows the following:

- Professional fees were higher in 2025 by $4,364 due to services provided by A Ford Project Development for the HCAI Small &Rural Hospital Relief Program Grant Submission.
- Legal fees were higher in 2025 by $10,281 due to one-time legal issues.
- Minor equipment expenses were higher in 2026 due to a new laptop purchased in 2026.
- Insurance was lower in 2025 due to a 2026 increase in the Directors and Officers liability insurance policy.

LAIF SUMMARY

- The LAIF average effective yield for August was not yet available; July was 3.840, an increase over June at 3.816 and May at 3.810. The LAIF total pooled fund decreased in July from June, from $193.1 billion to $179.8 billion. The investment in treasuries increased from 57.20% in June to 59.41% in July.

Sierra Kings Health Care District
Unaudited Balance Sheet Comparison
As of Aug 31, 2026

	Total		
	As of Aug 31, 2026	As of Jul 31, 2026 (PP)	$ Change (PP)
Assets			
Current Assets			
Bank Accounts			
Bank of the Sierra Checking	80,335	129,148	(48,812)
Total for Bank Accounts	**$80,335**	**$129,148**	**$(48,812)**
Accounts Receivable			
Receivable - Property Leases	518,509	519,771	(1,263)
Receivable - Grants	15,395	15,395	$0
Total for Accounts Receivable	**$533,903**	**$535,166**	**$(1,263)**
Other Current Assets			
Local Agency Investment Fund	11,657,949	11,620,673	37,276
Accrued Property Taxes	108,241	179,036	(70,795)
Prepaid Insurance	29,694	33,143	(3,449)
Prepaid Expenses - Other	9,657	11,547	(1,890)
Prepaid Grants	18,350	17,750	600
Prepaid Deposits & Refunds	3,493	3,493	$0
Prepaid Lease Payments	3,500	3,500	$0
GO Bonds - Taxes At County	744,025	600,960	143,065
GO Bond 2009 Project Fund	(0)	(0)	$0
Total for Other Current Assets	**$12,574,909**	**$12,470,102**	**$104,807**
Total for Current Assets	**$13,189,147**	**$13,134,416**	**$54,732**
Fixed Assets			
Land	576,215	576,215	$0
Parking Lot	1,300,131	1,300,131	$0
Buildings and Improvement	36,052,106	36,052,106	$0
Fixed Equipment	1,090,736	1,090,736	$0
CIP - Projects	1,348,742	1,303,354	45,388
Accum Depr - Parking Lot/Land Improvements	(1,098,980)	(1,097,004)	(1,976)
Accumulated Depreciation - Hospital	(19,652,237)	(19,569,358)	(82,879)
Accumulated Depreciation - Fixed Equipment	(763,195)	(760,425)	(2,770)
Total for Fixed Assets	**$18,853,519**	**$18,895,757**	**$(42,238)**
Total for Assets	**$32,042,666**	**$32,030,173**	**$12,494**
Liabilities and Equity			
Current Liabilities			
Accounts Payable			
Accounts Payable	8,316	54,734	(46,418)
Accrued Expenses - Other	80,117	98,636	(18,519)
Total for Accounts Payable	**$88,434**	**$153,370**	**$(64,937)**
Other Current Liabilities			
Accrued Payable Audit Fees	9,440	9,440	$0
Accrued Payroll	5,628	4,943	685
Accrued Payroll Vacation	3,847	4,245	(399)
Accrued Payroll Tax	3,123	2,408	715
Employer Contribution 403b	14,501	12,788	1,713
Accrued Interest - GO Bond	63,509	(3,418)	66,927
Current Maturity - GO Bonds	75,892	75,892	$0
Current Maturities - 2015 GO Bond	940,000	940,000	$0
Total for Other Current Liabilities	**$1,115,940**	**$1,046,298**	**$69,643**
Total for Current Liabilities	**$1,204,374**	**$1,199,668**	**$4,706**
Long-term Liabilities			
Deferred Inflow - Property Leases	519,164	620,910	(101,745)
GO Bond 2015 Bond Payable	15,705,000	15,705,000	$0
GO Bond 2015 Bond Premium	850,237	856,021	(5,784)
GO Cap App Bond 2002 - Bond Premium	31,344	31,884	(540)
Total for Long-term Liabilities	**$17,105,745**	**$17,213,815**	**$(108,070)**
Total for Liabilities	**$18,310,119**	**$18,413,483**	**$(103,364)**
Net Position			
Fund Balance - Unrestricted	13,495,815	13,495,815	$0
Net Income	236,732	120,875	115,858
Total for Equity	**$13,732,548**	**$13,616,690**	**$115,858**
Total for Liabilities and Equity	**$32,042,666**	**$32,030,173**	**$12,494**

Sierra Kings Health Care District
Unaudited Profit and Loss FYE 2027
Two Months and Year to Date

	Jul 2026			Aug 2026			Year to Date		
	Actual	Budget	Over Budget	Actual	Budget	Over Budget	Actual	Budget	Over Budget
Income									
Rebates/Refunds -Uncategorized Income			0	98		98	98	0	98
Rental/Lease Income - Adventist Health	99,316	99,319	(3)	99,566	99,319	247	198,882	198,639	244
Rental/Lease Income - Imai/Matharu	301	301	0	305	305	0	606	606	0
Property Tax Revenue	56,250	56,250	0	56,250	56,250	0	112,500	112,500	0
Property Lease Interest Income	2,129	2,129	0	1,874	2,124	(250)	4,003	4,253	(250)
Total Income	**$ 157,995**	**$ 157,999**	**$ (3)**	**$ 158,093**	**$ 157,999**	**$ 94**	**$ 316,088**	**$ 315,997**	**$ 91**
Gross Profit	**$ 157,995**	**$ 157,999**	**$ (3)**	**$ 158,093**	**$ 157,999**	**$ 94**	**$ 316,088**	**$ 315,997**	**$ 91**
Expenses									
Payroll Salaries and Wages	26,770	35,429	(8,659)	25,877	32,348	(6,471)	52,647	67,778	(15,130)
Payroll Nonproductive Time	1,877	150	1,727	1,877	150	1,727	3,754	300	3,454
Payroll Taxes	2,404	3,146	(742)	2,325	2,884	(559)	4,729	6,030	(1,301)
Employee Benefits	4,363	5,447	(1,084)	4,388	5,287	(898)	8,751	10,734	(1,983)
Workers Compensation	96	125	(29)	96	125	(29)	192	250	(58)
Board Stipends	420	1,654	(1,234)	1,365	1,654	(289)	1,785	3,308	(1,523)
Professional Fees	6,179	54,915	(48,736)	4,846	14,915	(10,070)	11,025	69,830	(58,805)
Legal Fees	4,442	15,000	(10,559)	3,620	15,000	(11,381)	8,061	30,000	(21,939)
Supplies	74	175	(101)	303	425	(122)	377	600	(223)
Minor Equipment		1,800	(1,800)	1,321	1,400	(79)	1,321	3,200	(1,879)
Advertising/Promotional	1,874	8,756	(6,882)	4,650	6,831	(2,181)	6,524	15,587	(9,063)
Purchased Services	2,358	2,658	(299)	2,698	3,036	(338)	5,056	5,694	(638)
Rent or Lease of Buildings	3,500	3,250	250	3,500	3,250	250	7,000	6,500	500
Utilities	1,059	1,340	(281)	1,548	1,740	(192)	2,607	3,080	(473)
Professional Development and Travel	36	1,025	(989)	500	250	250	536	1,275	(739)
Memberships	225	300	(75)	225	300	(75)	450	600	(150)
Other Expense	315	925	(610)	506	700	(194)	821	1,625	(804)
Grant Awards - General and Mini Grants	9,480	5,932	3,548	11,350	26,459	(15,109)	20,830	32,391	(11,561)
Insurance	3,353	3,954	(602)	3,353	3,954	(602)	6,706	7,909	(1,203)
Total Expenses	**$ 68,825**	**$ 145,982**	**$ (77,157)**	**$ 74,347**	**$ 120,709**	**$ (46,361)**	**$ 143,172**	**$ 266,690**	**$ (123,518)**
Net Operating Income w/out Depreciation	**$ 89,171**	**$ 12,017**	**$ 77,154**	**$ 83,745**	**$ 37,290**	**$ 46,455**	**$ 172,916**	**$ 49,307**	**$ 123,609**
Depreciation & Amortization	87,625	87,625	0	87,625	87,625	0	175,251	175,251	0
Net Operating Income with Depreciation	1,545	(75,608)	77,154	(3,880)	(50,335)	46,455	(2,335)	(125,944)	123,609
Non Operating Income & Expenses									
Bond Issuance & Capital Appreciation Costs	6,324	6,324	0	6,324	6,325	(1)	12,649	12,649	(0)
Local Agency Investment Fund - Interest	36,868	30,880	5,988	37,276	30,708	6,568	74,144	61,588	12,556
Property Tax Revenue - GO Bond Tax	143,065	143,065	0	143,065	143,065	0	286,129	286,129	0
Bond Interest Expense	(66,927)	(66,927)	0	(66,927)	(66,927)	0	(133,855)	(133,855)	0
Total Non Operating Income & Expenses	**$ 119,329**	**$ 113,341**	**$ 5,988**	**$ 119,737**	**$ 113,170**	**$ 6,567**	**$ 239,067**	**$ 226,511**	**$ 12,556**
Change In Net Position	**$ 120,875**	**$ 37,733**	**$ 83,142**	**$ 115,858**	**$ 62,835**	**$ 53,023**	**$ 236,732**	**$ 100,568**	**$ 136,165**

Sierra Kings Health Care District

Profit and Loss Comparison

August 2026

	TOTAL		
	Aug 2026	Aug 2025 (PY)	$ Change (PY)
Income			
5680.00 Rebates/Refunds -Uncategorized Income	98		98
5780.10 Rental/Lease Income - Adventist Health	99,566	94,309	5,257
5780.20 Rental/Lease Income - Imai/Matharu	305	248	57
5780.50 Property Tax Revenue	56,250	53,333	2,917
5781.00 Property Lease Interest Income	1,874	4,747	(2,873)
Total for Income	**$158,093**	**$152,637**	**$5,455**
Gross Profit	**$158,093**	**$152,637**	**$5,455**
Expenses			
8610.00 Payroll Salaries and Wages	25,877	23,692	2,185
8610.05 Payroll Nonproductive Time	1,877	1,798	79
8610.10 Payroll Taxes	2,325	2,142	183
8610.12 Employee Benefits	4,388	4,226	162
8610.16 Workers Compensation	96	91	5
8610.20 Board Stipends	1,365	1,275	90
8610.22 Professional Fees	4,846	9,209	(4,364)
8610.23 Legal Fees	3,620	13,901	(10,281)
8610.46 Supplies	303	273	31
8610.48 Minor Equipment	1,321		1,321
8610.50 Advertising/Promotional	4,650	4,368	282
8610.60 Purchased Services	2,698	3,007	(310)
8610.75 Rent or Lease of Buildings	3,500	3,250	250
8610.77 Utilities	1,548	1,085	463
8610.80 Professional Development and Travel	500	25	475
8610.85 Memberships	225	142	83
8610.90 Other Expense	506	238	268
8610.95 Grant Awards - General and Mini Grants	11,350	11,257	93
8840.82 Insurance	3,353	1,677	1,676
Total for Expenses	**$74,347**	**$81,656**	**($7,309)**
Net Operating Income	**$83,745**	**$70,981**	**$12,764**
Other Income			
9060.00 Bond Issuance & Capital Appreciation Costs	6,324	6,324	0
9060.50 Local Agency Investment Fund - Interest	37,276	41,138	(3,862)
9160.20 Property Tax Revenue - GO Bond Tax	143,065	143,933	(869)
Total for Other Income	**$186,665**	**$191,396**	**($4,731)**
Other Expenses			
8810.72 Depreciation & Amortization	87,625	87,625	0
9060.10 Bond Interest Expense	66,927	70,527	(3,600)
Total for Other Expenses	**$154,553**	**$158,152**	**($3,600)**
Net Other Income	**$32,112**	**$33,243**	**($1,131)**
Net Income	**$115,858**	**$104,225**	**$11,633**

Sierra Kings Health Care District Cash Analysis Checking Account	Balance as of 7/1/26	Balance as of 8/1/26	Est Balance as of 9/1/26
Balance forward	$188,185	$129,148	$80,335
Lease Payments	203,638	1,360	202,573
Property Taxes		127,045	
Other Income			
Grant Income - USDA			
Total cash	391,823	257,553	282,907
Less--			
Deposits to LAIF	100,000		
CIP Expenses Paid	**8,862**	**76,032**	**100,000**
Operating expenses paid	153,813	101,186	100,000
Total payments	262,675	177,218	200,000
Checking Acct balance end of period	**$129,148**	**$80,335**	**$82,907**
Investment Accounts	**Balance as of 7/1/26**	**Balance as of 8/1/26**	**Est Balance as of 9/1/26**
LAIF Account			
Balance Forward	11,483,805	11,620,673	11,657,949
Quarterly interest received			
Transferred			
Accrued interest	36,868	37,276	37,300
Deposits	100,000	0	0
LAIF Balance end of Period	**11,620,673**	**11,657,949**	**11,695,249**
Total Cash	**11,749,821**	**11,738,284**	**11,778,156**

PMIA/LAIF Performance Report as of 08/19/26

Quarterly Performance Quarter Ended 06/30/26

LAIF Apportionment Rate[(2)]:	3.92
LAIF Earnings Ratio[(2)]:	0.00010743238142967
LAIF Administrative Cost[(1)*]:	.22
LAIF Fair Value Factor[(1)]:	0.998872382
PMIA Daily[(1)]:	3.83
PMIA Quarter to Date[(1)]:	3.81
PMIA Average Life[(1)]:	269

PMIA Average Monthly Effective Yields[(1)]

July	**3.84**
June	3.816
May	3.810
April	3.811
March	3.826
February	3.871

Pooled Money Investment Account Monthly Portfolio Composition [(1)] 07/31/26 $179.8 billion

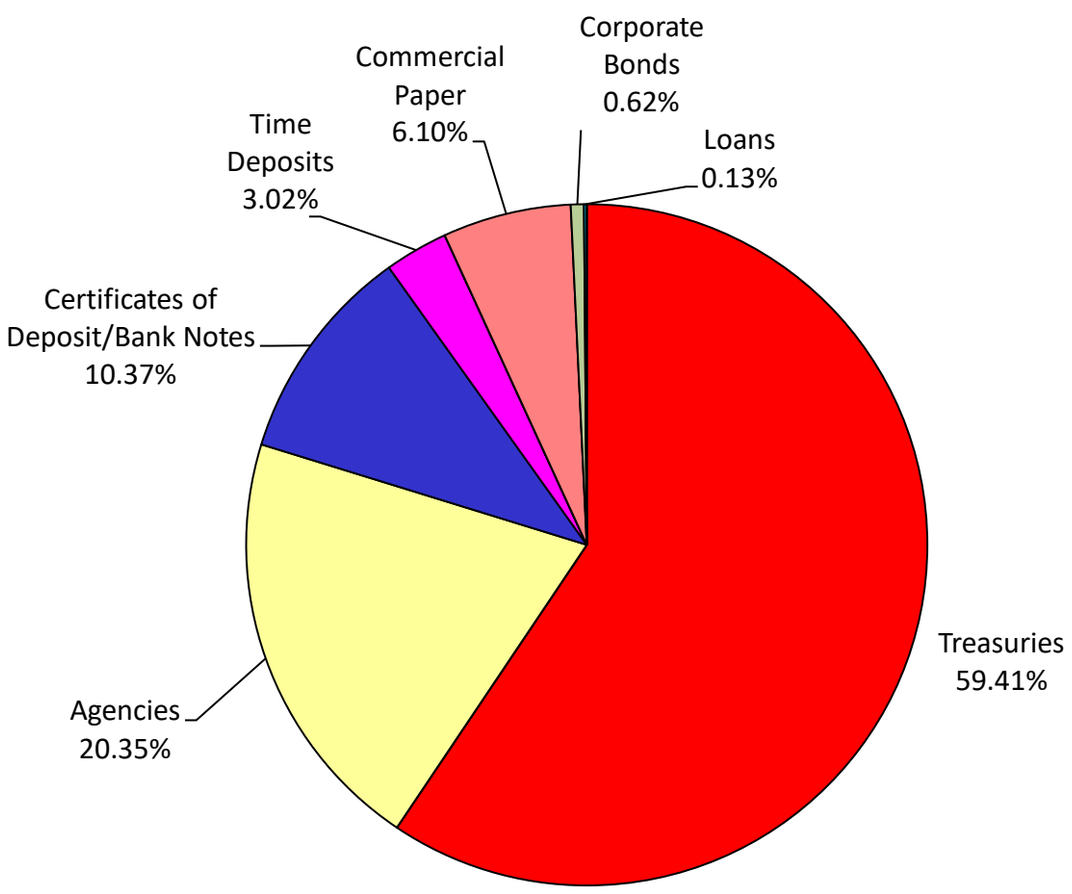

Chart does not include $722,000.00 in mortgages, which equates to 0.0004%. Percentages may not total 100% due to rounding.

Daily rates are now available here. **View PMIA Daily Rates**

Notes: The apportionment rate includes interest earned on the CalPERS Supplemental Pension Payment pursuant to Government Code 20825 (c)(1) .

**The percentage of administrative cost equals the total administrative cost divided by the quarterly interest earnings. The law provides that administrative costs are not to exceed 5% of quarterly EARNINGS of the fund. However, if the 13-week Daily Treasury Bill Rate on the last day of the fiscal year is below 1%, then administrative costs shall not exceed 8% of quarterly EARNINGS of the fund for the subsequent fiscal year.*

Source:
(1) State of California, Office of the Treasurer
(2) State of California, Office of the Controller